

FOAs, DRUs, and Auxiliary

2009 USAF Almanac

Field Operating Agencies

A field operating agency (FOA) is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. FOAs have the same administrative and organizational responsibilities as major commands.

Air Force Agency for Modeling and Simulation

Hq.: Orlando, Fla.
 Estab.: June 3, 1996
 Cmdr.: Col. James E. Dennis

MISSION, PURPOSE, OPERATIONS

Ensure appropriate representation of air, space, and cyberspace in M&S
Integrate and ensure interoperability of Air Force models and simulations
Coordinate Air Force M&S support for service, joint, interagency, and coalition events
Develop and maintain appropriate M&S skills and knowledge for Air Force personnel

STRUCTURE

Three divisions in Orlando, Fla.

PERSONNEL

Active duty		11
Officers	9	
Enlisted	2	
Reserve Components		1
ANG	0	
AFRC	1	
Civilians		13
Total		25

Air Force Audit Agency

Hq.: Washington, D.C.
 Estab.: July 1, 1948
 Dir.: Theodore J. Williams

MISSION, PURPOSE, OPERATIONS

Provide all levels of Air Force management with independent and quality internal audit service
Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

STRUCTURE

Four directorates at Arlington, Va., Brooks City-Base, Tex., March ARB, Calif., and Wright-Patterson AFB, Ohio
 Three regional offices
 16 field offices

PERSONNEL

Civilians	727
Total	727

The director of AFAA is the USAF auditor general.

Air Force Center for Engineering and the Environment

Hq.: Brooks City-Base, Tex.
 Estab.: July 23, 1991
 Dir.: Dennis M. Firman

MISSION, PURPOSE, OPERATIONS

Provide integrated engineering and environmental management, execution, and technical services that optimize Air Force and joint capabilities through sustainable installations

STRUCTURE

Nine divisions at Brooks City-Base with regional environmental offices in Atlanta, Dallas, and San Francisco

PERSONNEL

Active duty		38
Officers	35	
Enlisted	3	
Reserve Components		5
ANG	0	
AFRC	5	
Civilians		451
Total		494

Air Force Civil Engineer Support Agency

Hq.: Tyndall AFB, Fla.
 Estab.: Aug. 1, 1991
 Cmdr.: Col. Max E. Kirschbaum

MISSION, PURPOSE, OPERATIONS

Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

STRUCTURE

Six directorates with an operating location at Travis AFB, Calif.

PERSONNEL

Active duty		92
Officers	19	
Enlisted	73	
Reserve Components		15
ANG	0	
AFRC	15	
Civilians		103
Total		210

Air Force Communications Agency

Hq.: Scott AFB, Ill.
 Estab.: June 13, 1996
 Cmdr.: Col. Carl Williamson

MISSION, PURPOSE, OPERATIONS

Provide C4ISR capabilities to the warfighter through architecture and lead command management of the Air Force ground, air, and space network—the ConstellationNet
Direct integration of systems into the network, assuring decision superiority; drive innovative information technology solutions for Air Force warfighters by generating progressive standards, architectures, and force structure policies and guidance
Deploy engineering and network operations strike teams worldwide for assured Air Force network combat power

STRUCTURE

Five functional areas

PERSONNEL

Active duty		185
Officers	84	
Enlisted	101	
Reserve Components		5
ANG	0	
AFRC	5	
Civilians		290
Total		480



Air Force Global Cyberspace Integration Center, Langley AFB, Va.

Air Force Cost Analysis Agency

Hq.: Arlington, Va.
Estab.: Aug. 1, 1992
Exec. Dir.: Richard K. Hartley

MISSION, PURPOSE, OPERATIONS

Perform independent component cost analyses for major programs

Conduct cost estimating and enhance the state-of-art in cost analysis

Provide guidance, analytical support, and quantitative risk analyses for resource requirements

Perform special studies supporting long-range planning, force structure, analysis of alternatives, and life-cycle cost analyses

STRUCTURE

Six divisions
Six operating locations (California, Colorado [2], Florida, Massachusetts, Ohio)

PERSONNEL

Active duty		27
Officers	22	
Enlisted	5	
Civilians		86
Total		113

Air Force Financial Services Center

Hq.: Ellsworth AFB, S.D.
Estab.: Sept. 14, 2007
Cmdr.: Col. Judy Perry

MISSION, PURPOSE, OPERATIONS

Provide travel and military pay services and support to active and reserve component military and civilian personnel across the Air Force

Serve as the single financial services center for transactions formerly conducted at 93 base-level finance offices

Expedite travel and military pay services through a centralized processing center and a full-service contact center

STRUCTURE

Two directorates

PERSONNEL

Active duty		334
Officers	7	
Enlisted	327	
Civilians		21
Total		355

Air Force Flight Standards Agency

Hq.: Oklahoma City
Estab.: Oct. 1, 1991
Cmdr.: Col. Kevin Degnan

MISSION, PURPOSE, OPERATIONS

Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for flight operations and centrally manage USAF air traffic control and landing systems

Represent USAF in FAA airspace management and ATC issues and DOD in international airspace and ATC issues

Provide procedures for ATC, airfield, operational evaluation of ATC systems, airspace management, and terminal instrument procedures

STRUCTURE

Three directorates

PERSONNEL

Active duty		153
Officers	89	
Enlisted	64	
Reserve Components		3
ANG	0	
AFRC	3	
Civilians		45
Total		201

Air Force Frequency Management Agency

Hq.: Alexandria, Va.
Estab.: Oct. 1, 1991
Cmdr.: Col. Brian T. Jordan

MISSION, PURPOSE, OPERATIONS

Plan, provide, and preserve access to the electromagnetic spectrum for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations

Develop and implement spectrum guidelines and instructions to support the Air Force mission

Coordinate actions to resolve spectrum interference incidents involving DOD, private sector, federal, and international users

Provide functional management for the spectrum management career field and oversee curriculum for spectrum management courses

STRUCTURE

Two directorates

PERSONNEL

Active duty		6
Officers	1	
Enlisted	5	
Civilians		19
Total		25

Air Force Global Cyberspace Integration Center

Hq.: Langley AFB, Va.
Estab.: Aug. 1, 1997
Dir.: Stan C. Newberry

MISSION, PURPOSE, OPERATIONS

Team with major commands, joint and coalition partners, national agencies, industry, and academia to develop, integrate, and standardize air, space, and cyberspace components

Manage C2 and cyber innovation, experimentation, and transition efforts including Joint Expeditionary Force Experiment (JEFX)

Plan, program, and guide capability-based planning, requirements, architectures, and integration of USAF warfighting networks, combat support, and C2 systems

Serve as lead command for tactical data links to include joint interoperability of tactical C2 systems, joint and coalition C2 interoperability data standards, air component information management, and SATCOM terminal management

STRUCTURE

Five directorates

PERSONNEL

Active duty		21
Officers	20	
Enlisted	1	
Reserve Components		15
ANG	0	
AFRC	15	
Total		36

Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala.
Estab.: May 25, 1979
Dir.: Charles F. O'Connell Jr.

MISSION, PURPOSE, OPERATIONS

Collect, preserve, and manage historical document collection and oral history program

Research, write, and publish books and other studies on USAF history

Provide historical support to USAF, DOD, other government agencies, and the public

Record and disseminate USAF history, including the role of airpower in national security

Operate research facilities and automated historical data system

Determine the lineage and honors of USAF units; maintain official emblem records

Verify Air Force aerial victory credits

STRUCTURE

Four divisions

PERSONNEL

Civilians		34
Total		34

Air Force Inspection Agency

Hq.: Kirtland AFB, N.M.
Estab.: Aug. 1, 1991
Cmdr.: Col. Michael J. Kingsley

MISSION, PURPOSE, OPERATIONS

Provide independent and timely assessments of acquisition, nuclear surety, operations, logistics, support, and health care to SECAF, CSAF, SAF/IG, and commanders of major commands

Serve as primary action arm of SECAF inspection system

Identify critical deficiencies and recommend improvements for accomplishing peacetime/wartime missions; evaluate USAF activities and policies

Provide by-law and compliance oversight of all USAF-level FOAs and DRUs

Publish *TIG Brief* magazine

STRUCTURE

Four directorates

PERSONNEL

Active duty		86
Officers	69	
Enlisted	17	
Reserve Components		5
ANG	0	
AFRC	5	
Civilians		23
Total		114

Air Force Intelligence Analysis Agency

Hq.: Pentagon
Estab.: Feb. 2, 2001
Dir.: Col. Michael D. Phillips

MISSION, PURPOSE, OPERATIONS

Provide tailored, substantive intelligence, special security services, and imagery products to the Secretariat and the Air Staff

Function as a national-level center for analysis of foreign air and air defense tactics and training

Serve as Air Force intelligence focal point for Intelligence Force Protection policy and counterterrorism

Represent Air Force A2 on National Intelligence Estimates and in other DOD and national intelligence forums

Manage Air Force national imagery collection and interagency civil air analysis

Direct global tactics analysis reporting program for the theater air components

STRUCTURE

Eight divisions

PERSONNEL

Active duty		78
Officers	23	
Enlisted	55	
Civilians		44
Total		122

Air Force Intelligence, Surveillance, and Reconnaissance Agency

Hq.: Lackland AFB, Tex.

Estab.: June 8, 2007

Cmdr.: Maj. Gen. Bradley A. Heithold

MISSION, PURPOSE, OPERATIONS

Organize, train, equip, and present assigned forces and capabilities to conduct intelligence, surveillance, and reconnaissance for combatant commanders and the nation
Implement and oversee execution of policy and guidance to expand Air Force ISR capabilities to meet current and future challenges

STRUCTURE

70th ISR Wing, Ft. Meade, Md.
 480th ISR Wing, Langley AFB, Va.
 National Air & Space Intelligence Center, Wright-Patterson AFB, Ohio
 Air Force Technical Applications Center, Patrick AFB, Fla.
 Air Force Cryptologic Office, Ft. Mead, Md.
 Air Force Combat ISR Office, Langley AFB, Va.
 361st ISR Group, Hurlburt Field, Fla.

PERSONNEL (Hq. only)

Active duty		93
Officer	65	
Enlisted	28	
Reserve Components		1,919
ANG	226	
AFRC	1,693	
Civilians		49
Total		2,061

Air Force Legal Operations Agency

Hq.: Bolling AFB, D.C.

Estab.: Sept. 1, 1991

Cmdr.: Brig. Gen. Richard C. Harding

MISSION, PURPOSE, OPERATIONS

Administer Air Force's civil litigation and military justice programs and provide legal research technology to all Air Force Judge Advocate Corps members

Advise in military justice and civil law matters encompassing courts-martial, environmental, acquisition, claims, litigation, employment and patent actions, and legal assistance

Command the Air Force Judge Advocate General's School, which is the hub of legal training for Air Force counsel, paralegals, and support staff

Support the Department of Justice with regard

to all phases of litigation, civil or criminal, pertaining to the Air Force, and share training responsibilities for Air Force and other DOD attorneys and paralegals

STRUCTURE

Four directorates

PERSONNEL

Active duty		507
Officers	294	
Enlisted	213	
Reserve Components		118
ANG	0	
AFRC	118	
Civilians		168
Total		793

Air Force Logistics Management Agency

Hq.: Maxwell AFB, Gunter Annex, Ala.

Estab.: Sept. 30, 1975

Cmdr.: Roger D. Golden

MISSION, PURPOSE, OPERATIONS

Develop, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness

Publish the *Air Force Journal of Logistics*

STRUCTURE

Six divisions

PERSONNEL

Active duty		35
Officers	19	
Enlisted	16	
Civilians		17
Total		52

Air Force Manpower Agency

Hq.: Randolph AFB, Tex.

Estab.: Sept. 1, 1999

Cmdr.: Col. Daniel D. Badger Jr.

MISSION, PURPOSE, OPERATIONS

Provide Air Force leaders with the tools to identify essential manpower required for the effective and efficient accomplishment of the Air Force mission

Determine manpower requirements

Develop programming factors

Manage Air Force performance management and productivity programs

Execute the Air Force competitive sourcing program

Create and maintain standard position descriptions

Provide AEF operations with military essential requirements

Perform civilian classification oversight and centralized operational classification

STRUCTURE

Four divisions

Five squadrons at Randolph AFB, Tex., NASA-Langley Research Center, Va., Scott AFB, Ill., Denver, and Tinker AFB, Okla.

Operating location at Pentagon

PERSONNEL

Active duty		168
Officers	27	
Enlisted	141	
Civilians		257
Total		425

Air Force Medical Operations Agency

Hq.: Lackland AFB, Tex.

Estab.: July 1, 1992

Cmdr.: Brig. Gen. Mark A. Ediger

MISSION, PURPOSE, OPERATIONS

Oversee execution of Air Force surgeon general policies supporting Air Force expeditionary capabilities and national security strategy

Provide leadership for USAF medical personnel and medical treatment facilities

Ensure a cost-effective, modern, and prevention-based health care continuum

STRUCTURE

Five directorates

18 divisions

1 geographically separated unit

PERSONNEL

Active duty		191
Officers	137	
Enlisted	54	
Reserve Components		8
ANG	0	
AFRC	8	
Civilians		85
Total		284

Air Force Medical Support Agency

Hq.: Bolling AFB, D.C.

Estab.: July 1, 1992

Cmdr.: Brig. Gen. Byron C. Hepburn

MISSION, PURPOSE, OPERATIONS

Develop Air Force surgeon general plans and programs

Provide Air Force medical expeditionary capabilities

Define and execute health care policy

STRUCTURE

Six directorates

23 divisions

PERSONNEL

Active duty		105
Officers	89	
Enlisted	16	
Reserve Components		6
ANG	0	
AFRC	6	
Civilians		81
Total		192



An Air Force News Agency photographer photographs himself over England.

Air Force News Agency

Hq.: San Antonio
 Estab.: June 1, 1978
 Cmdr.: Col. Clifton Douglas Jr.

MISSION, PURPOSE, OPERATIONS

Create, print, and broadcast Web-based products that support Air Force and DOD communication goals

Provide news, information, and entertainment programs through American Forces Radio and Television Service

Provide senior Air Force leaders with the means of communicating news and information to the Air Force community and the public

Organize, train, and equip AFNEWS to accomplish its mission

Create an information technology environment that ensures the efficient and secure production and delivery of information

STRUCTURE

Directorate of News Operations
 Air Force Broadcasting Service
 Army and Air Force Hometown News Service
 Directorate of Staff

PERSONNEL

Active duty		269
Officers	8	
Enlisted	261	
Reserve Components		10
ANG	0	
AFRC	10	
Civilians		95
Total		374

Air Force Office of Special Investigations

Hq.: Andrews AFB, Md.
 Estab.: Aug. 1, 1948
 Cmdr.: Brig. Gen. Dana A. Simmons

MISSION, PURPOSE, OPERATIONS

Deliver special investigations and services to protect Air Force and DOD people, operations, and interests

Identify and resolve crime that threatens Air Force readiness or good order and discipline

Detect and provide early warning of worldwide threats to the Air Force

Combat threats to Air Force information systems and technologies

Detect and defeat fraud impacting Air Force acquisitions and base level capabilities

Serve as DOD's executive agent for Defense Cyber Crime Center

STRUCTURE

15 squadrons

95 detachments

83 operating locations

PERSONNEL

Active duty		1,435
Officers	314	
Enlisted	1,121	
Reserve Components		386
ANG	0	
AFRC	386	
Civilians		657
Total		2,478

Air Force Operations Group

Hq.: Pentagon
 Estab.: July 26, 1977
 Cmdr.: Col. Scott C. Bishop

MISSION, PURPOSE, OPERATIONS

Support USAF Chief of Staff and DCS for Operations, Plans, and Requirements on current operational issues, including a 24-hour watch on all current operations and processing emergency messages

Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises

Coordinate actions among major USAF organizations for JCS and USAF taskings

Prepare and provide weather data to the President, Secretary of Defense, JCS, National Military Command Center, Army Operations Center, and other federal agencies

STRUCTURE

Two divisions

PERSONNEL

Active duty		55
Officers	29	
Enlisted	26	
Reserve Components		7
ANG	0	
AFRC	7	
Total		62

Air Force Personnel Center

Hq.: Randolph AFB, Tex.
 Estab.: Oct. 1, 1995
 Cmdr.: Maj. Gen. K. C. McClain

MISSION, PURPOSE, OPERATIONS

Ensure that the Air Force has skilled people in the proper grades and specialties to complete the Air Force mission

Manage assignments and facilitate professional development

Plan and schedule USAF's air and space expeditionary force

Develop user friendly Web-based, self-service tools to perform personnel functions

Provide oversight to airmen and Family Readiness Centers

Facilitate USAF worldwide casualty reporting

Manage Missing in Action/Prisoners of War programs

STRUCTURE

Seven directorates

PERSONNEL

Active duty		833
Officers	242	
Enlisted	591	
Reserve Components		16
ANG	0	
AFRC	16	
Civilians		882
Total		1,731

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

Air Force Personnel Operations Agency

Hq.: Pentagon
 Estab.: Aug. 15, 1993
 Dir.: Mark E. Doboga

MISSION, PURPOSE, OPERATIONS

Provide in-depth analytical insight across the personnel life cycle to DCS for Personnel decision-makers

Provide information technology applications as they relate to the personnel system

Develop and operate officer, enlisted, and civilian models

Support DCS for Personnel

STRUCTURE

One division

PERSONNEL

Active duty		16
Officers	9	
Enlisted	7	
Civilians		17
Total		33

Air Force Petroleum Agency

Hq.: Ft. Belvoir, Va.
 Estab.: Dec. 18, 2006
 Cmdr.: Col. Kenneth P. Hession

MISSION, PURPOSE, OPERATIONS

Serve as a control center, leveraging leading-edge technology and practices to enable Air Force operations and minimize infrastructure, manpower, and costs

Provide the warfighter and space launch activities with technical support and specialized capabilities in petroleum, propellants, cryogenics, chemicals, and gases

Develop quality assurance specifications and standardized agreements, ensuring interoperability with commercial, interservice, and international allied interests to sustain actions in steady-state and expeditionary environments

STRUCTURE

Three directorates

Six aerospace laboratories worldwide



Air Force Office of Special Investigations special agent Christopher Mitchell.

PERSONNEL

Active duty		33
Officers	7	
Enlisted	26	
Reserve Components		5
ANG	0	
AFRC	5	
Civilians		68
Total		106

Air Force Real Property Agency

Hq.: San Antonio
Estab.: Nov. 1, 2002
Dir.: Robert Moore

MISSION, PURPOSE, OPERATIONS

Acquire, manage, and dispose of all Air Force-controlled real property worldwide

STRUCTURE

Regional divisions
Base-level operating locations

PERSONNEL

Civilians	87
Total	87

Air Force Review Boards Agency

Hq.: Andrews AFB, Md.
Estab.: June 1, 1980
Dir.: Joe G. Lineberger

MISSION, PURPOSE, OPERATIONS

Manage military and civilian appellate processes for the Secretary of the Air Force
Develop overall policy of the organization and oversee the activities and operations of the agency

STRUCTURE

Air Force Board for Correction of Military Records
Air Force Civilian Appellate Review Office
Secretary of the Air Force Personnel Council
Review Boards Support Office, Randolph AFB, Tex.

PERSONNEL

Active duty		7
Officers	3	
Enlisted	4	
Reserve Components		6
ANG	0	
AFRC	6	
Civilians		47
Total		60

Air Force Safety Center

Hq.: Kirtland AFB, N.M.
Estab.: Jan. 1, 1996
Cmdr.: Maj. Gen. Frederick F. Roggero

MISSION, PURPOSE, OPERATIONS

Manage USAF mishap prevention, risk management, and nuclear surety programs
Develop regulatory guidance
Provide technical assistance in flight, ground, weapons, and space safety disciplines
Maintain USAF database for all safety mishaps

Oversee all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide
Direct safety education programs for all safety disciplines

STRUCTURE

Nine divisions (plus one Air Staff division)

PERSONNEL

Active duty		55
Officers	37	
Enlisted	18	
Reserve Components		4
ANG	0	
AFRC	4	
Civilians		58
Total		117

The commander is also the Air Force chief of safety. AFSC publishes *Flying Safety* and *Wingman*.

Air Force Security Forces Center

Hq.: Lackland AFB, Tex.
Estab.: March 17, 1997
Cmdr.: Col. Steven W. Robinette

MISSION, PURPOSE, OPERATIONS

Organize, train, and equip Air Force security forces worldwide

Develop force protection doctrine, programs, and policies, ensuring the adequate resources to execute the missions of nuclear and non-nuclear weapon system security, physical security, integrated defense, combat arms, law enforcement, anti-terrorism, resource protection, and corrections

Identify and deliver emerging and future force protection and force application solutions through modeling and simulation

Manage USAF corrections program, DOD working military dog activities, and contingency taskings

STRUCTURE

Three divisions
Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

PERSONNEL

Active duty		383
Officers	32	
Enlisted	351	
Reserve Components		5
ANG	0	
AFRC	5	
Civilians		29
Total		417

Air Force Services Agency

Hq.: San Antonio
Estab.: Feb. 5, 1991
Cmdr.: Col. Frederic C. Ryder

MISSION, PURPOSE, OPERATIONS

Provide combat support to commanders directly in support of the Air Force mission
Provide community service programs that enhance the quality of life for Air Force members and their families

Manage Air Force nonappropriated central funds and operate central systems such as banking, investments, purchasing, data flow, insurance, and Air Force nonappropriated fund employee benefit programs

STRUCTURE

Eight directorates

PERSONNEL

Active duty		66
Officers	23	
Enlisted	43	
Reserve Components		5
ANG	0	
AFRC	5	
Civilians		163
Total		234

Air Force Weather Agency

Hq.: Offutt AFB, Neb.
Estab.: Oct. 15, 1997
Cmdr.: Col. John D. Murphy

MISSION, PURPOSE, OPERATIONS

Maximize the nation's aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to DOD, coalition, and national users and by providing standardized training and equipment to Air Force weather forces

STRUCTURE

Air Force Combat Climatology Center, Asheville, N.C.
Air Force Combat Weather Center, Hurlburt Field, Fla.
Solar observatories, operating locations, and detachments around the world

PERSONNEL

Active duty		973
Officers	162	
Enlisted	811	
Reserve Components		23
ANG	0	
AFRC	23	
Civilians		173
Total		1,169

Formerly Air Weather Service, established July 1, 1937.

ANG Readiness Center

Hq.: Andrews AFB, Md.
Estab.: August 1997
Cmdr.: Brig. Gen. Joseph L. Lengyel

MISSION, PURPOSE, OPERATIONS

Provide combat capability to the warfighter and security to the homeland

STRUCTURE

201st Mission Support Squadron
13 directorates

PERSONNEL

Active duty		111
Officers	68	
Enlisted	43	
Reserve Components		10,962
ANG	10,191	
AFRC	1	
Civilians		452
Total		11,525

Direct Reporting Units

A direct reporting unit (DRU) is a subdivision directly subordinate to Hq. USAF, separate from any major command or FOA because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

Air Force District of Washington

Hq.: Bolling AFB, D.C.
Estab.: July 15, 1994
Cmdr.: Maj. Gen. Ralph J. Jodice II

MISSION, PURPOSE, OPERATIONS

Provide Air Force component to the Joint Force Hq.-National Capital Region; USAF voice for planning and implementing cross-service solutions throughout the National Capital Region

Organize, train, equip, and deploy forces for AEFs and homeland defense, civil support, national special security events; flagship ceremonial and musical capability in support of NCR and global interests

Ensure USAF members assigned worldwide have administrative and UCMJ support

Perform MAJCOM-level responsibilities

STRUCTURE

11th Wing, Bolling AFB, D. C.
 79th Medical Wing, Andrews AFB, Md.
 316th Wing, Andrews AFB, Md.
 844th Communications Group, Andrews AFB, Md.

PERSONNEL

Active duty		4,248
Officers	727	
Enlisted	3,521	
Reserve Components		113
ANG	0	
AFRC	113	
Civilians		1,299
Total		5,660

Air Force Operational Test and Evaluation Center

Hq.: Kirtland AFB, N.M.
Estab.: Jan. 1, 1974
Cmdr.: Maj. Gen. Stephen T. Sargeant

MISSION, PURPOSE, OPERATIONS

Test and evaluate new weapon systems in realistic battlespace environments to provide decision-makers accurate, balanced, and complete assessments of effectiveness, suitability, and mission capability

Maintain an operational focus, from concept development to system fielding, to ensure warfighters have the right tools to win tomorrow's battles

STRUCTURE

Five detachments at Edwards AFB, Calif., Eglin AFB, Fla., Nellis AFB, Nev., Peterson AFB, Colo., and Kirtland AFB, N.M.

PERSONNEL

Active duty		456
Officers	304	
Enlisted	152	
Reserve Components		1
ANG	0	
AFRC	1	
Civilians		166
Total		623

US Air Force Academy

Hq.: Colorado Springs, Colo.
Estab.: April 1, 1954
Supt.: Lt. Gen. John F. Regni

MISSION, PURPOSE, OPERATIONS

Develop and inspire young men and women to become Air Force officers with knowledge, character, and discipline

Produce dedicated Air Force officers and leaders

Instill leadership through academics, military training, athletic conditioning, and character development

STRUCTURE

The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of 10 squadrons each, with about 110 cadets assigned to a squadron. Each squadron consists of members of all four classes.

PERSONNEL

Active duty		2,265
Officers	889	
Enlisted	1,376	
Reserve Components		98
ANG	0	
AFRC	98	
Civilians		1,296
Total		3,659

EQUIPMENT

73 aircraft

Cadets complete four years of study for a bachelor of science degree, choosing from 32 different academic majors. Four primary areas of development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.

Auxiliary

An Air Force auxiliary is an organization created by statute which the Secretary of the Air Force may use to fulfill the Air Force's noncombat programs and missions. The Civil Air Patrol (CAP) is the only USAF auxiliary to date.

Civil Air Patrol

Hq.: Maxwell AFB, Ala.
Estab.: Dec. 1, 1941
Natl. Cmdr.: Maj. Gen. Amy S. Courter, CAP
Exec. Dir.: Don Rowland

MISSION, PURPOSE, OPERATIONS

Provide vital operational capabilities in support of aerial and ground search and rescue (SAR), disaster relief, a nationwide communications network, and counterdrug and homeland security missions

Conduct 90 percent of all inland SAR missions as tasked by the Air Force Rescue Coordination Center

Build strong citizens for the future by providing leadership training, technical education, scholarships, and career education to young men and women, ages 12 to 21, in the CAP Cadet Program

Promote and support aerospace education, both for its own members and the general public, and conduct a national school enrichment

program at the middle- and high-school levels

STRUCTURE

Civil Air Patrol is a nonprofit, 501(c)(3) corporation with a national headquarters that oversees:

Eight regions
 52 wings (each state, Puerto Rico, and Washington, D.C.)
 1,566 squadrons

PERSONNEL

Hq. staff		100
Volunteers		56,611
Senior members	34,575	
Cadets	22,036	
Total		56,711

EQUIPMENT

550 single-engine, piston aircraft
 60 gliders
 1,125 vehicles
 Communications equipment



Civil Air Patrol aircraft on the flight line at Westover ARB, Mass.

CAP photo by Susan Robertson